

# The Return of the Firm to Labor Economics

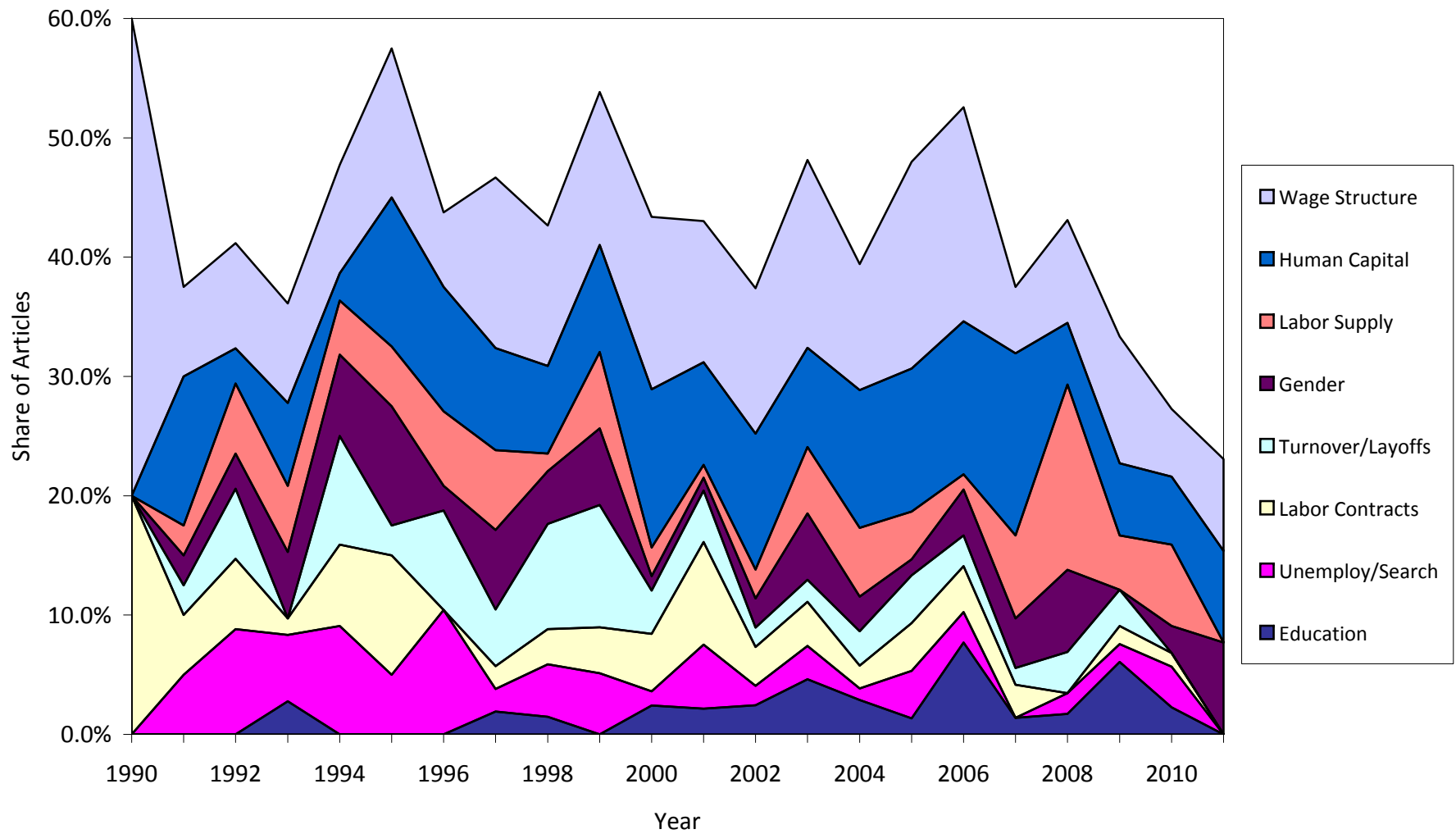
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Modern labor economics research is focused on “people”, not firms.

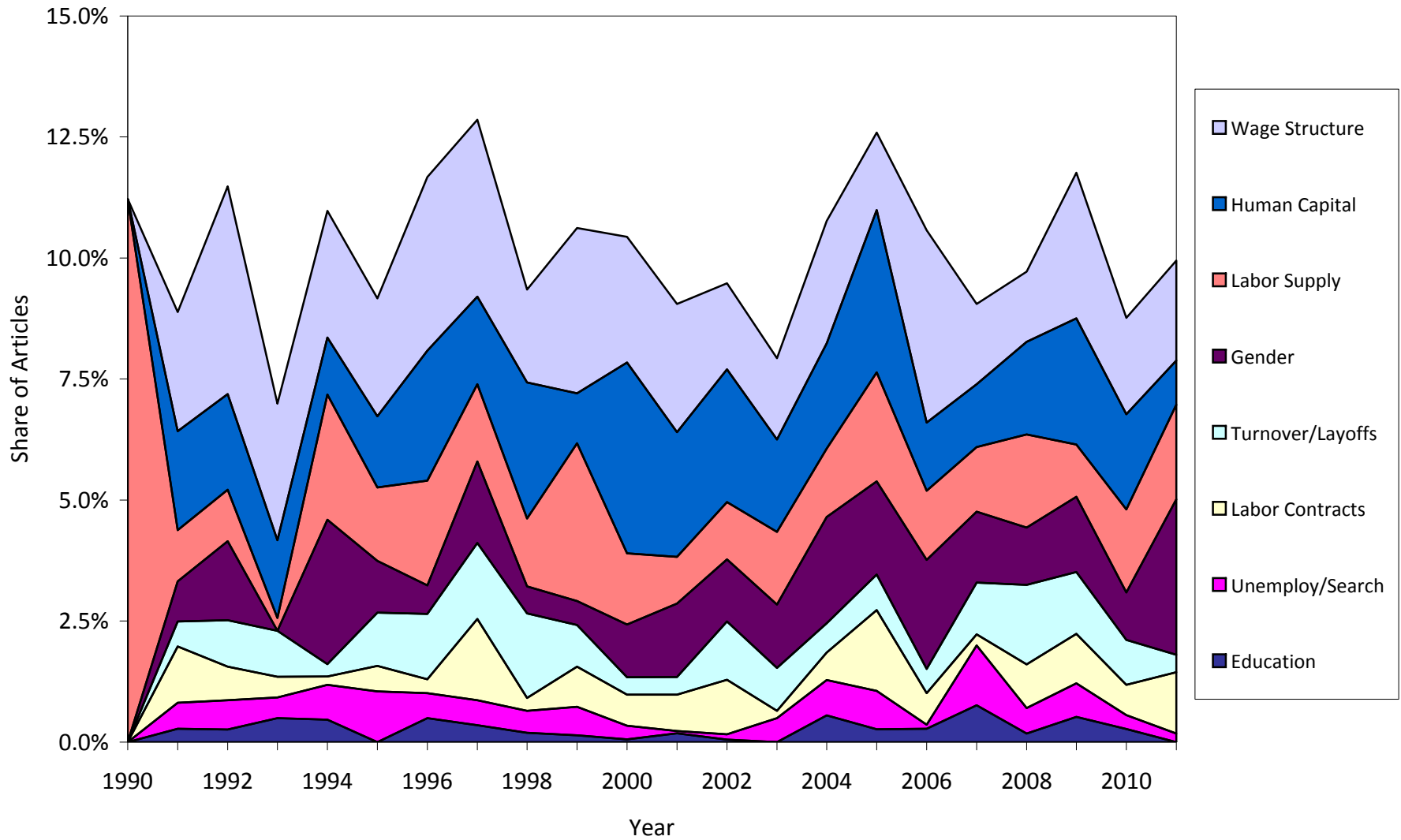
What’s published in JOLE and “top 5” (1990-2011)

	JOLE	Top 5
all “J” codes	68.6%	16.6%
J31 wage structure	10.9	2.6
J24 human capital	9.1	2.1
J63-64 turnover/unemp/search	7.7	1.4
J22 labor supply	4.8	1.6
J16 gender	4.1	1.4
J41 labor contracts	3.5	0.7

## Distribution of Articles in Top 8 JEL Codes -- JOLE



# Distribution of Articles in Top 8 JEL Codes -- Top 5 Journals



Where are the firms?

*In this talk I will argue:*

a) many interesting models and important policy questions revolve around firms

b) new data sources offer a “new frontier” for econometric methodology, choice modeling, policy analysis

## Outline

I. Brief history

II. What do we know about how firms matter?

III. Open questions and new directions

## I. Brief history

1a. In Hicks' (1932) neoclassical synthesis (CRS, integrated factor markets) firms don't matter.

- homogeneous skill groups

- firms face horizontal supply curves at the market wage; firm size is indeterminate

- still the basic framework for many questions: trade; immigration; SBTC; human capital, minimum wages, occupational choice

1b. A more “modern” version (widely used in IO, productivity literature):

- homogeneous skill groups; workers perfectly mobile across firms, each firm faces a horizontal supply curve
- firms differ in various attributes (entrepreneurial skill, management practices, ...) so there is a lot of heterogeneity across firms
- But each worker is paid his/her “market wage”.  
There is no special link to current or past employers



3. In the 1940's & 1950's: the “institutionalists” argued that firms matter.

- Lester, Reynolds, ...documented significant wage variation for similar workers at different firms in the same industry and geographic area
- H. G. Lewis argued that unions can capture firm-specific rents (though Friedman disagreed)
- late 1960s: census/cps micro data showed that unionized workers and those in large firms earn more

3. 1970s and 1980s: construction of firm-level contract data sets to test models of bargaining.

- inflation expectations and wage setting: Riddell, Christofides et al.

- strikes and wages: Tracy, McConnell

- efficient vs. inefficient employment setting: Brown and Ashenfelter, Pencavel and MaCurdy

- rent sharing: Abowd-Lemieux, Christofides-Oswald

## Lessons from contract-based research

(i) wages depend on supply-side (unemployment) and demand side (industry shocks) factors

(ii) wages adjust slowly, and can be “out of equilibrium” for several years (inflation catch-up)

(iii) wages depend on ‘peer’ wages (pattern bargaining, spillovers)

(iv) similar workers at different firms earn very different wages

BUT: no controls for worker heterogeneity

4. 1970s+: individual panel data with job identifiers:  
PSID, NLSY, SSA records

- within-job wage growth (tenure effects) vs. between  
job wage growth (job switching)

- Mincer and Jovanovich, Abraham and Farber, Altonji,  
Topel: the causal effect of tenure

- Topel and Ward: wage growth for young workers  
depends on job-to-job mobility

## Lessons from individual panel studies

(i) substantial job mobility among young workers; older workers often settle into “lifetime” jobs

(ii) returns to job tenure are small

(iii) large returns for “voluntary” job switches, especially for young workers

(iv) a given worker can earn much different wages at different jobs: there is not a single “market wage” for a given person.

BUT: no distinction between jobs, firms, and matches

## 5. Displaced Worker Supplements/ Studies based on UI/admin records

-Jacobsen Lalonde Sullivan: analysis of job losers using UI records: large, persistent wage losses

-von Wachter et al: even after 20 years, job losers in 1982 recession earn 20% less than matched non-losers

- wage losses are larger for those with higher job tenure, suggesting a loss of some form of specific capital: firm specific (Kletzer) and/or industry specific (Parent).

## 6. Late 1980s - large-scale firm panel data sets

- Davis and Haltiwanger (LRD): employment re-allocations across firms contribute to productivity growth
- D&H document enormous heterogeneity in productivity, wages, .... across firms within narrowly defined industries
- interpretation confounded by potential heterogeneity in workforce composition across firms

7. 1990s - matched employer-employee panels.

- Abowd Kramarz Margolis: canonical worker/firm effects model

- AKM document heterogeneity in both workers and firms

- surprisingly, worker and firm effects (in log wage model) appear to be uncorrelated



## 8. Theoretical developments (mostly 1990s+)

- Burdett Mortensen equilibrium search. Firms have a 'wage policy' and pay identical workers higher or lower wages. (Basis for Manning's M-in-M book)
- Mortensen Pissarides: canonical search and matching model with Nash-bargained wages. (No firm effects per se: just match effects)
- Melitz: GE trade model with heterogeneous firms (productivity differences drive heterogeneous responses to opening of trade)

## II. What do we know about how firms matter?

### 1. getting a job at a “good” firm raises wages

-Abowd et al: firm effects explain 20% + of wage variation, controlling for worker effects

- von Wachter & Oreopoulos; Kahn: new college grads who enter in recession have lower wages, mainly because they start at low-wage firms.

- Carneiro et al - pro-cyclicality of firm effects for newly hired workers.

2. different demographic groups have differential access to jobs at “good” (i.e., high-wage) firms

- Carrington & Troske; Amuedo-Dorantes & de la Rica: women tend to work in jobs where wages are lower for men and women

- Pendakur & Woodcock: immigrant wages are reduced by a “glass door” – limited access to jobs at high wage firms

(these studies use cross-section matched data and cannot fully separate worker and firm effects)

3. productivity is related to firm “choices”; these choices can affect wages etc.

- Bloom and van Reenan: productivity, profitability, and survival are highly correlated with “management practices”

- productivity varies with compensation/HR policies (Lazear; Ichniowski and Shaw)

#### 4. higher profitability raises wages

- Abowd-Lemieux (contract data for wages; implicit assumption that workforce composition is stable).
- Margolis and Salvanes; Martins; Card et al. find profitability affects wages within a match – thus controlling for workforce composition (elasticities are modest,  $<0.1$ )

5. firms appear to face upward-sloping supply curves for labor; elasticities vary by group

- Ransom-Oaxaca: m/f supermarket workers
- Hirsch et al: m/f turnover/recruiting, German IAB
- Portugal-Cardoso: impact of minimum wage on turnover and net supply of teenage workers
- Giuliano: impact of minimum wage on hiring and turnover of teen vs. older workers in retail estabs.
- Sullivan/Staiger et al. nurses supply to hospitals

### III. Open questions and new directions

1. How are workers sorted to firms? In the canonical AKM model

$$\log w_{ijt} = \alpha_i + \gamma_{j(i,t)} + x_{ijt}\beta + \epsilon_{ijt}$$

-how does  $E[\gamma_{j(i,t)} \mid \alpha_i, x_i]$  vary across people? How does  $E[\alpha_i \mid \gamma_j, x_j]$  vary across firms?

-has  $\text{var}[\gamma_j]$  or  $\text{cov}[\alpha_i, \gamma_{j(i,t)}]$  changed over time, contributing to rising wage inequality?

## 2. Dealing with endogenous mobility

- do workers prefer “high- $\gamma$ ” employers? (Is the wage premium offset by other features of the job, such as location in high-cost city - Moretti)?

- do firms prefer “high- $\alpha$ ” workers? Need to specify relation of wages and productivity:

$$w = \lambda \text{ productivity}$$

-when  $\lambda=1$ , firms may be indifferent

-when  $\lambda < 1$  (as in matching models) firms prefer higher-productivity workers

-difficult econometric issues (2-sided sorting)



3. Allowing a “match” component. Woodcock extends the canonical model to

$$\log w_{ijt} = \alpha_i + \gamma_j + m_{ij} + x_{ijt}\beta + \epsilon_{ijt}$$

How big is  $Var [m_{ij}]$  relative to  $Var [\alpha_i]$  or  $Var [\gamma_j]$ ?

If we ignore  $m_{ij}$  do we make faulty inferences about the worker or firm effects? What is the projection?

$$E[m_{ij} | \alpha_i, \gamma_j, x_{ij}] = \lambda_\alpha \alpha_i + \lambda_\gamma \gamma_j + \lambda_x x_{ij}$$

## Match effects, continued

(i) Do observable outcomes (turnover, productivity...) depend on  $m_{ij}$  ?

(ii) Do some groups/sets of firms have a “wider” distribution of match effects? (M/F, B/W)

(iii) Is ‘matching’ an exogenous feature of production, or does it depend on market context (thicker/thinner markets), firm size (large/small), type of worker (high/low skill; mobile/immobile)

#### 4. Extending the canonical model

$$\log w_{ijt} = f(\alpha_i, \gamma_j) + x_{ijt}\beta + \epsilon_{ijt}$$

$$f(\alpha_i, \gamma_j) = \alpha_i + \gamma_j \quad \text{implies Cobb-Douglas}$$

Can we test the additive (in logs) assumption?

Do we expect workers in different skill groups to benefit equally from a move from a low wage to a high-wage firm?

$f(\alpha_i, \gamma_j)$  or  $f(\alpha_1, \alpha_2, \dots, \alpha_N, \gamma_j)$  (spillover effects)

## 5. Understanding the nature of firm effects

(i) Are firm effects really “fixed” or do they evolve stochastically?

- deregulation, loss of market leadership (GM)
- opening up of trade (Melitz/Verhoogen)
- new technologies

(ii) Do firm effects reflect choices over personnel/IR policies (Pekkarinen-Riddell), management,...?

(iii) Are firm effects really **within-firm spillover** effects?

6. Why do the connections to specific firms matter for workers?

a) Frictions? Monopsony models; MP matching models

b) Rent-sharing? (“old school” bargaining models)

c) separation of ‘internal’ and external labor markets – Baker-Gibbs-Holmstrom; contracting models

## 7. Policy analysis with firm effects

Starting to see policy evaluation research that addresses the importance of firms:

- minimum wages (Cardoso-Portugal, Giuliano)
- trade policy (Harrison, Verhoogen,...)
- occupational choice (Adda et al, ...)
- regional development subsidies (Kline et al...)
- gender/race differentials (Giuliano et al)